

# Firm Foundations

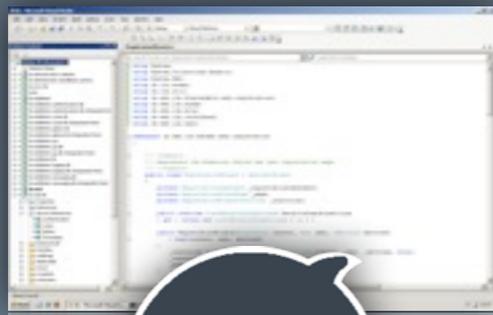


Simon Brown  
@simonbrown

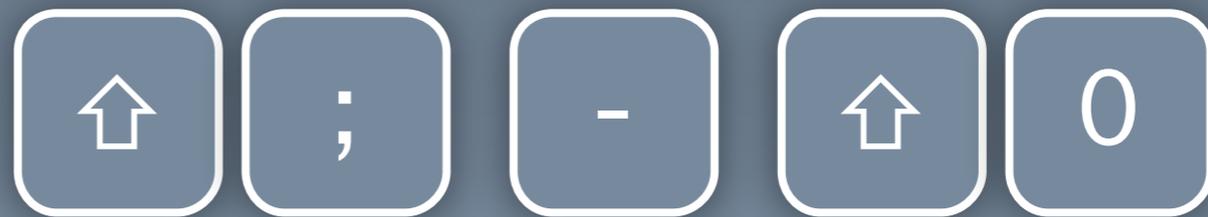




I help software teams understand  
**software architecture,**  
**technical leadership** and  
**the balance with agility**

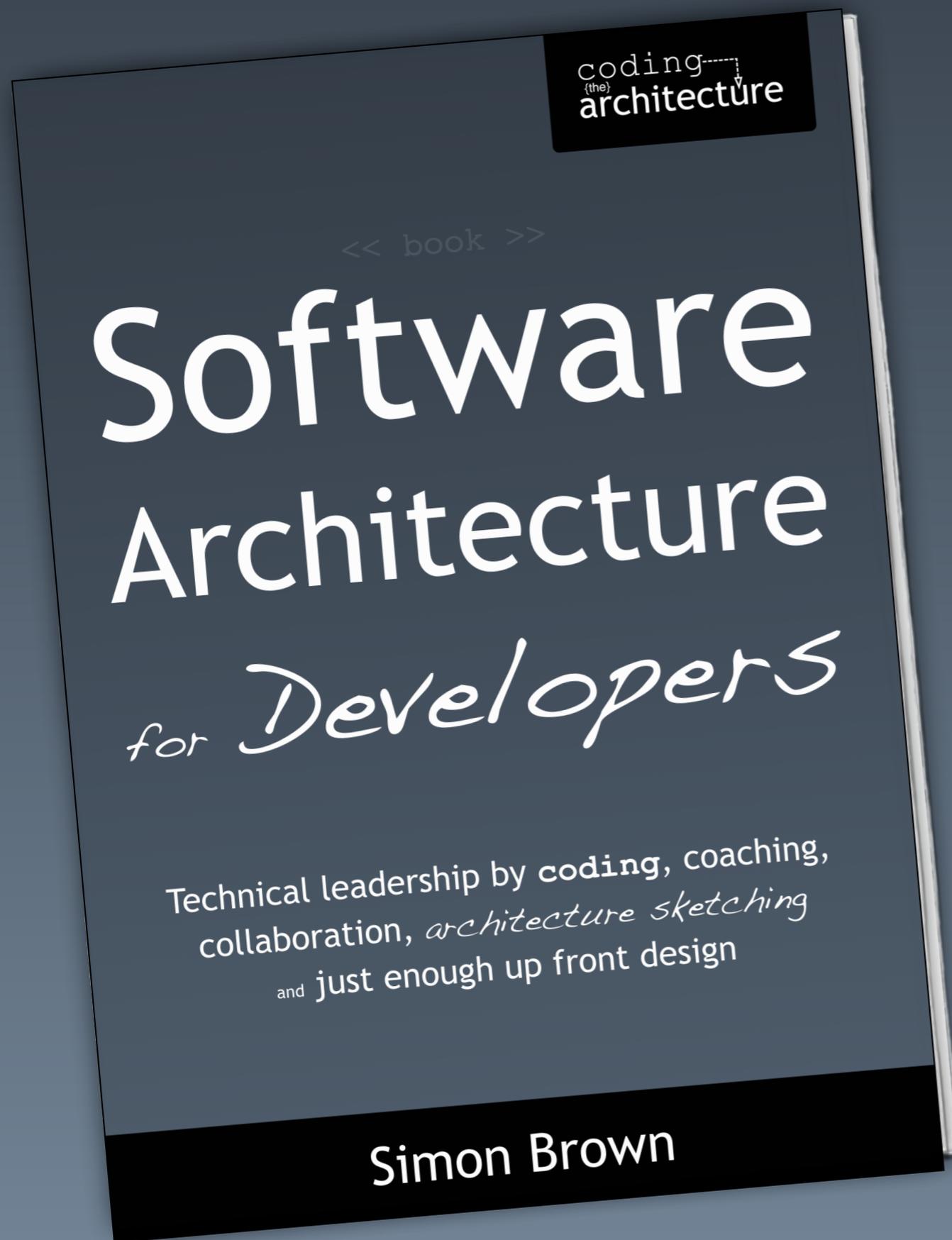


I code too



Software architecture  
needs to be more

accessible



A developer-friendly  
guide to software  
architecture,  
technical leadership  
and the balance  
with agility



**10 out of 10**  
“Highly recommended reading”

Junilu Lacar, JavaRanch

<http://leanpub.com/software-architecture-for-developers>

In previous  
ASAS editions...

2012

# The conflict between agile and architecture

# The conflict between agile and architecture

*Myth or reality?*

# 1. A conflict in team structure



Dedicated  
software architect

Single point of responsibility for  
the technical aspects of the  
software project

VS



Everybody is a  
software architect

Joint responsibility for the  
technical aspects of the  
software project

# 2. A conflict in process



VS

```
/// <summary>
/// Represents the behaviour behind the ...
/// </summary>
public class SomeWizard : AbstractWizard
{
    private DomainObject _object;
    private WizardPage _page;
    private WizardController _controller;

    public SomeWizard()
    {
    }

    ...
}
```

Evolutionary  
architecture

Big up front design

Requirements capture, analysis  
and design complete before  
coding starts

The architecture evolves  
secondary to the value created  
by early regular releases of  
working software

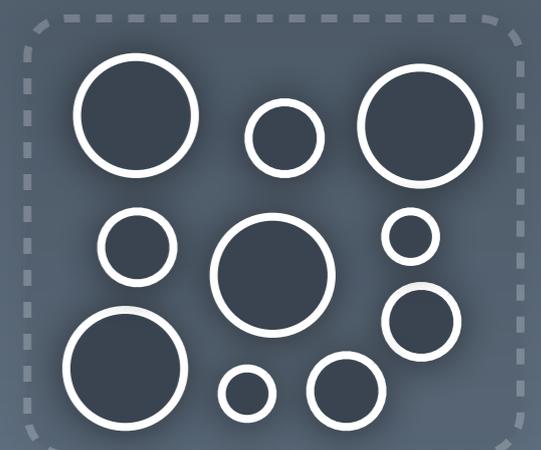
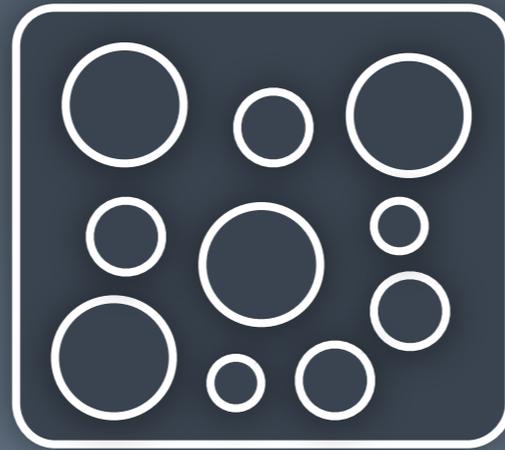
2013

# Agility and the essence of software architecture

A good  
architecture  
enables  
agility

*Monolithic  
architecture*

*Service-based  
architecture  
(SOA, micro-services, etc)*



*Something in between  
(components)*

2014

# Firm foundations

“Big design up front  
is dumb.

Doing no design up front  
is even dumber.”

(Dave Thomas)

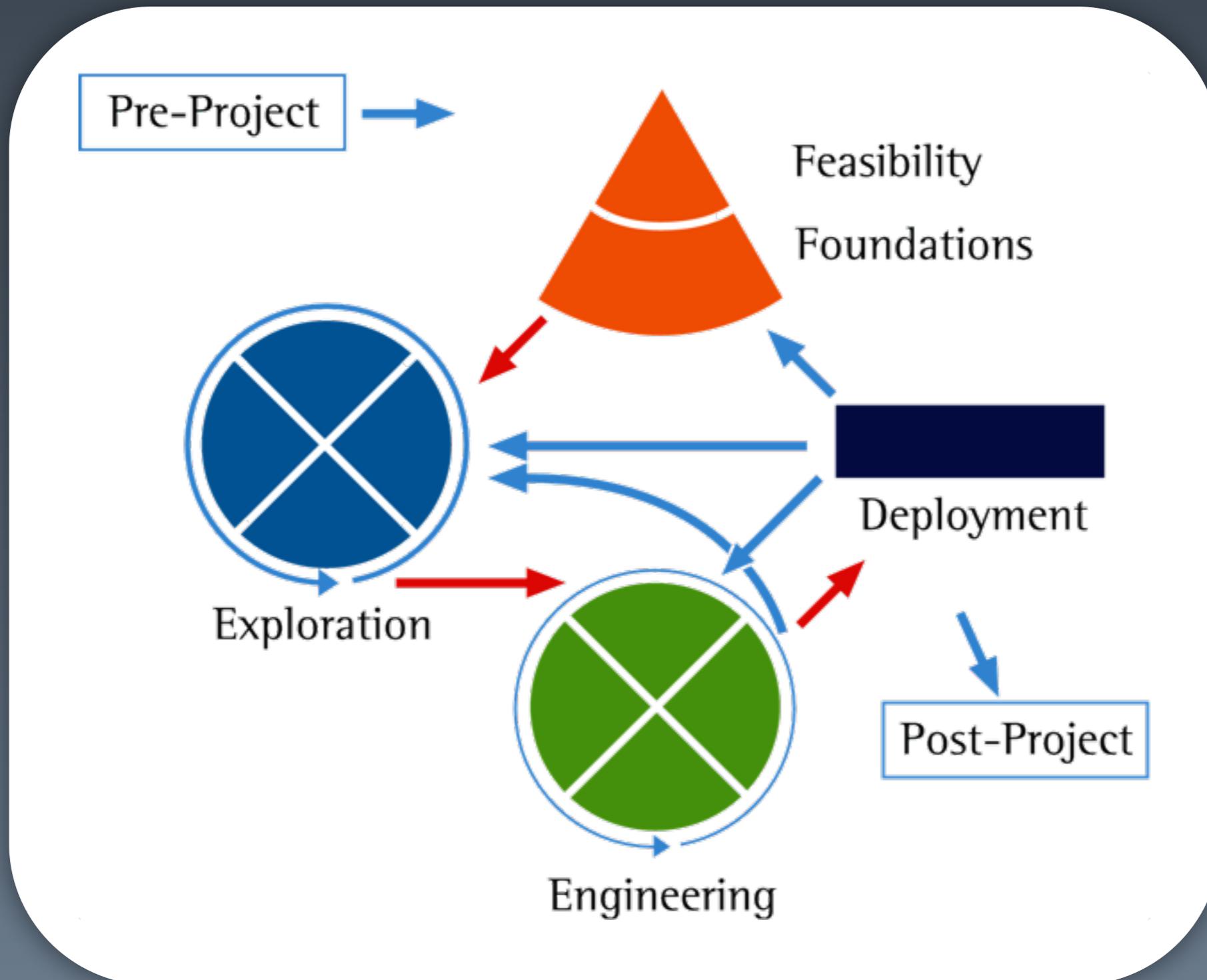
A design  
revival?

# Beyond Scrum

DSDM Atern

Disciplined Agile Delivery (DAD)

Scaled Agile Framework (SAFe)



# “The Atern lifecycle process”

(from <http://dsdm.org/content/6-lifecycle>)

*The Foundations phase  
is aimed at establishing*

*firm and enduring*

*foundations*

*for the project.*

# Software development is not a relay sport

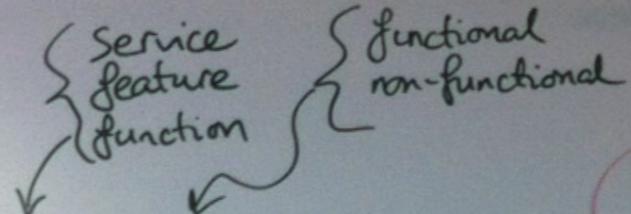


*AaaS ... architecture as a service*

It's **not** about creating a  
perfect end-state,  
framework or  
complete architecture

You need a  
starting  
point

# Requirements

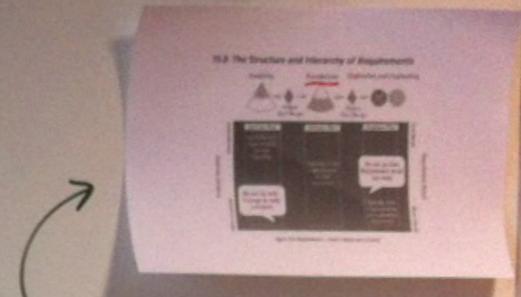


Establish requirements early at a high-level

Rdes → workshops

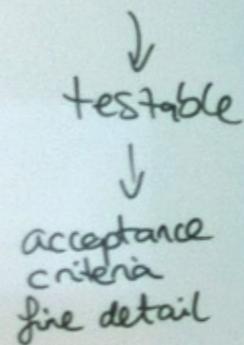
MoSCoW → PRL

e.g. user stories  
(not fine detail)  
or detailed analysis



From high-level to low-level as project progresses

Minimum documentation



What is the minimum usable subset?

Agreed by end of Foundations

## Suggest

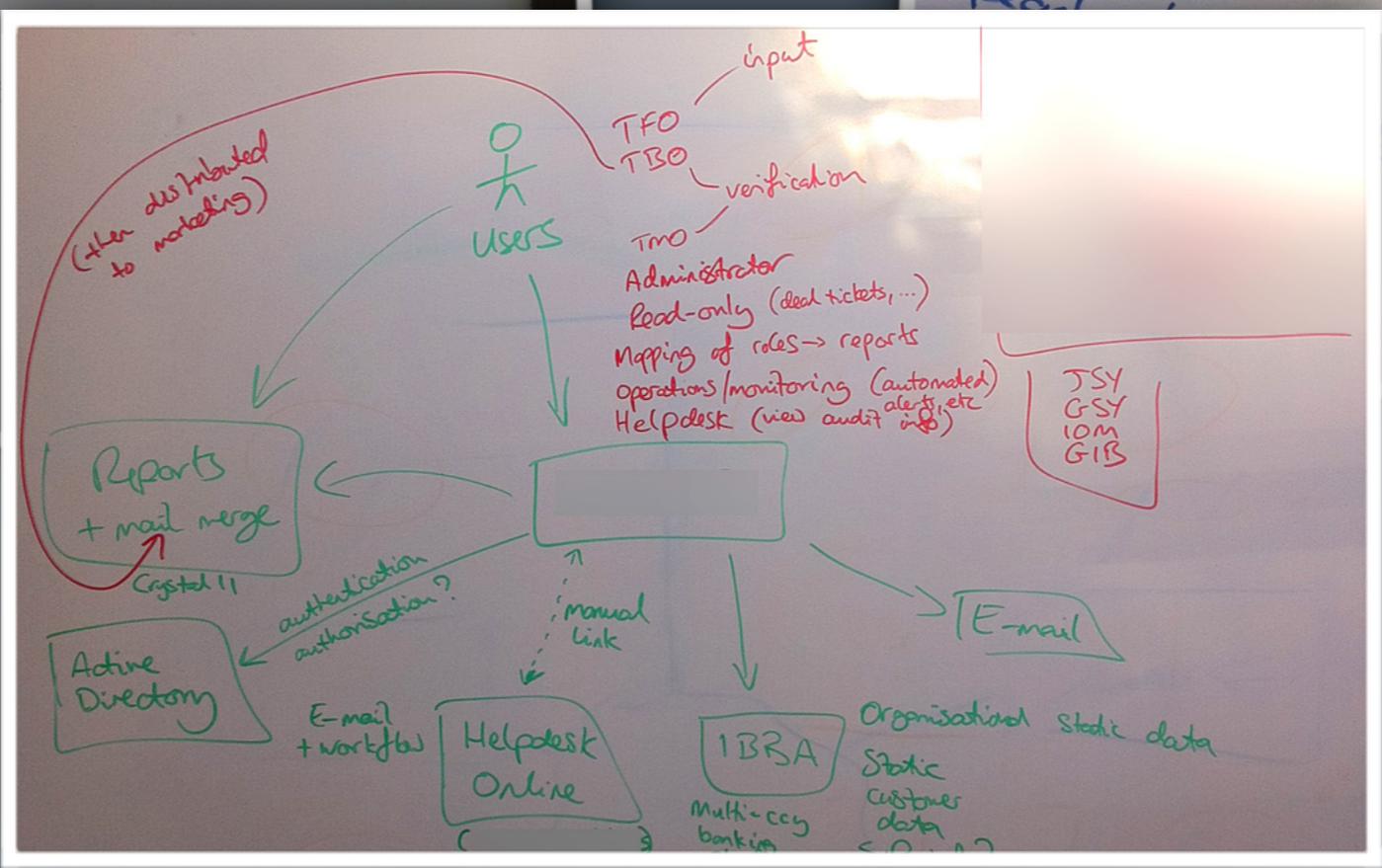
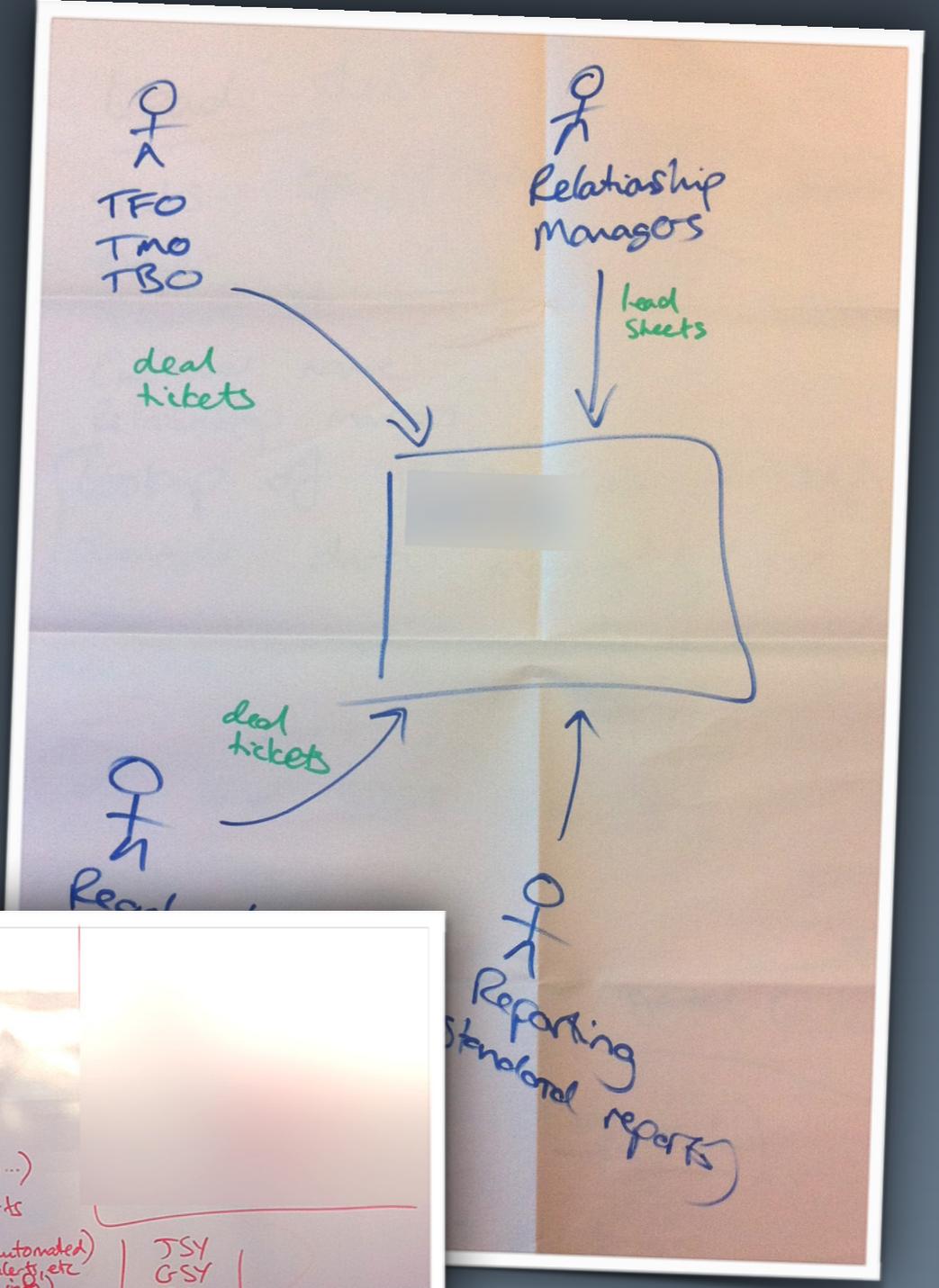
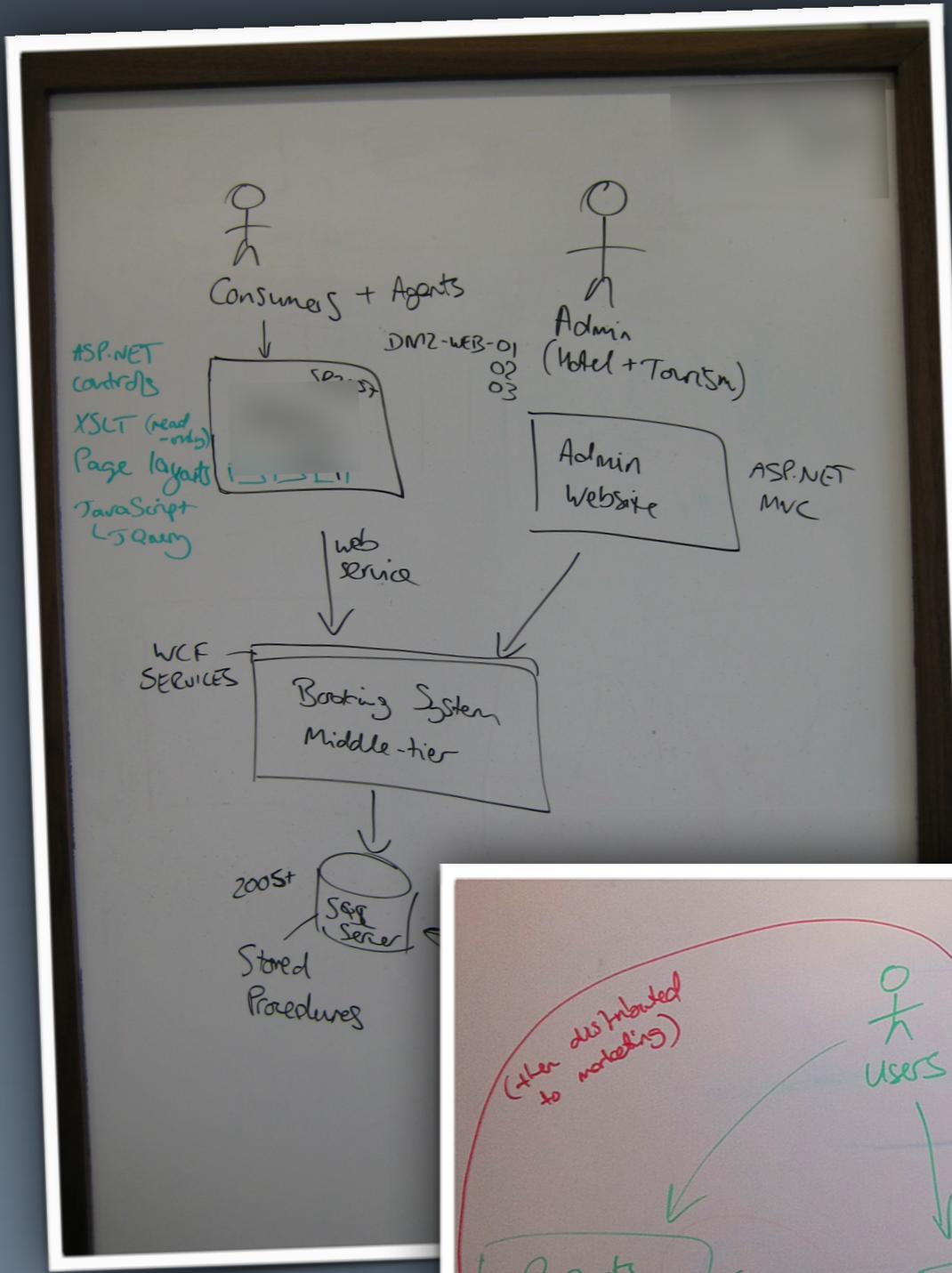
- ① More detail + effort on Opus pre-law requirements
- ② High-level for Opus post-law

I often need to be the process guy...

Structure

# Whiteboards

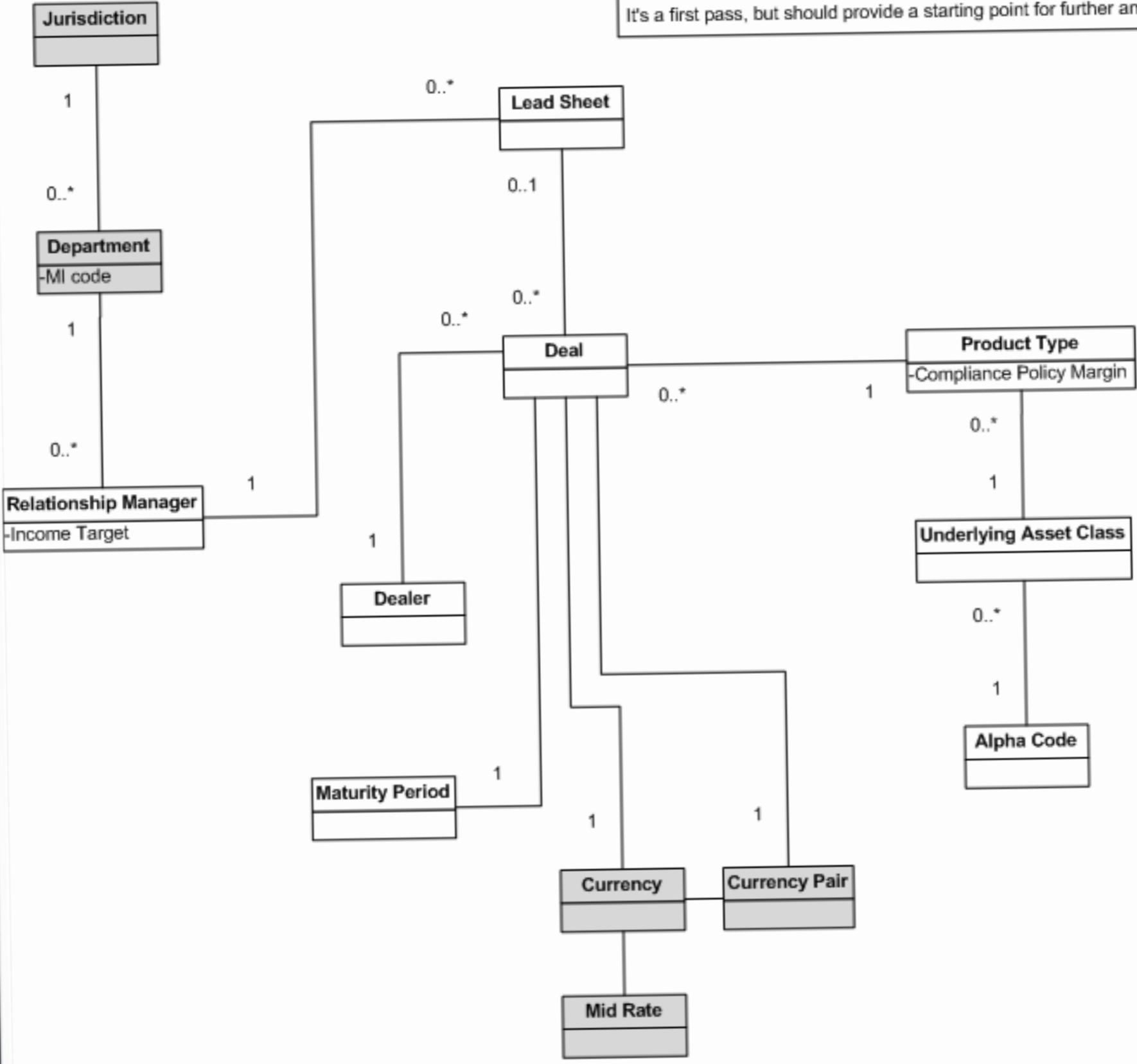
and context diagrams



# Whiteboards

and domain diagrams

This is a summary of the major entities and their relationships. It's a first pass, but should provide a starting point for further analysis.



The shaded entities are believed to be available from [redacted]

# Wireframes

(e.g. Balsamiq)

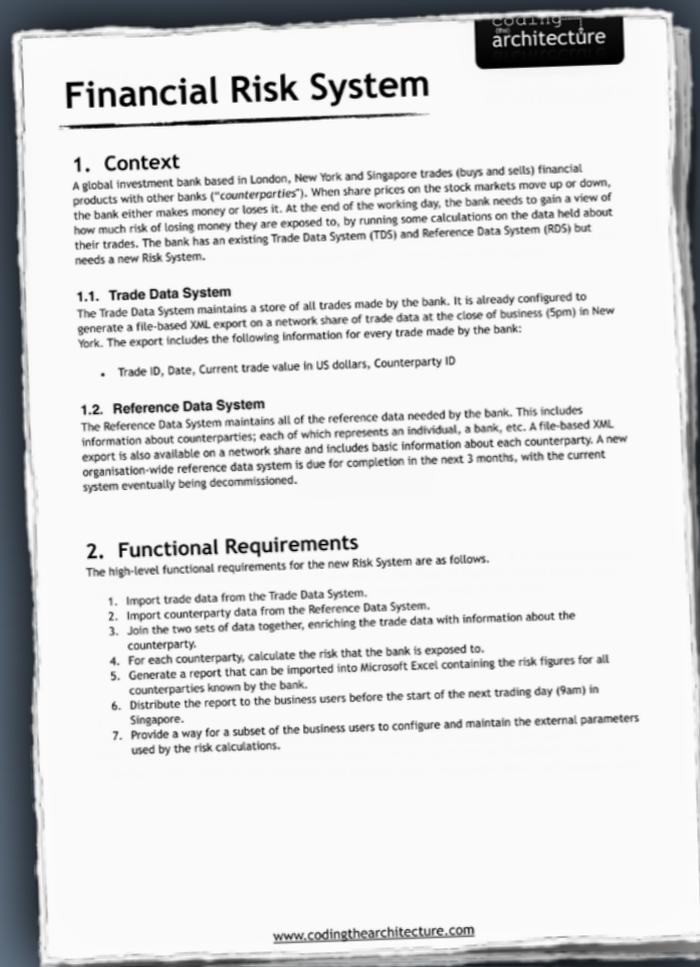
# Pair\* architecting



\* two or more people

We're trying to design  
some software;  
not create a fluffy,  
conceptual solution

Should software design be  
technology  
agnostic?

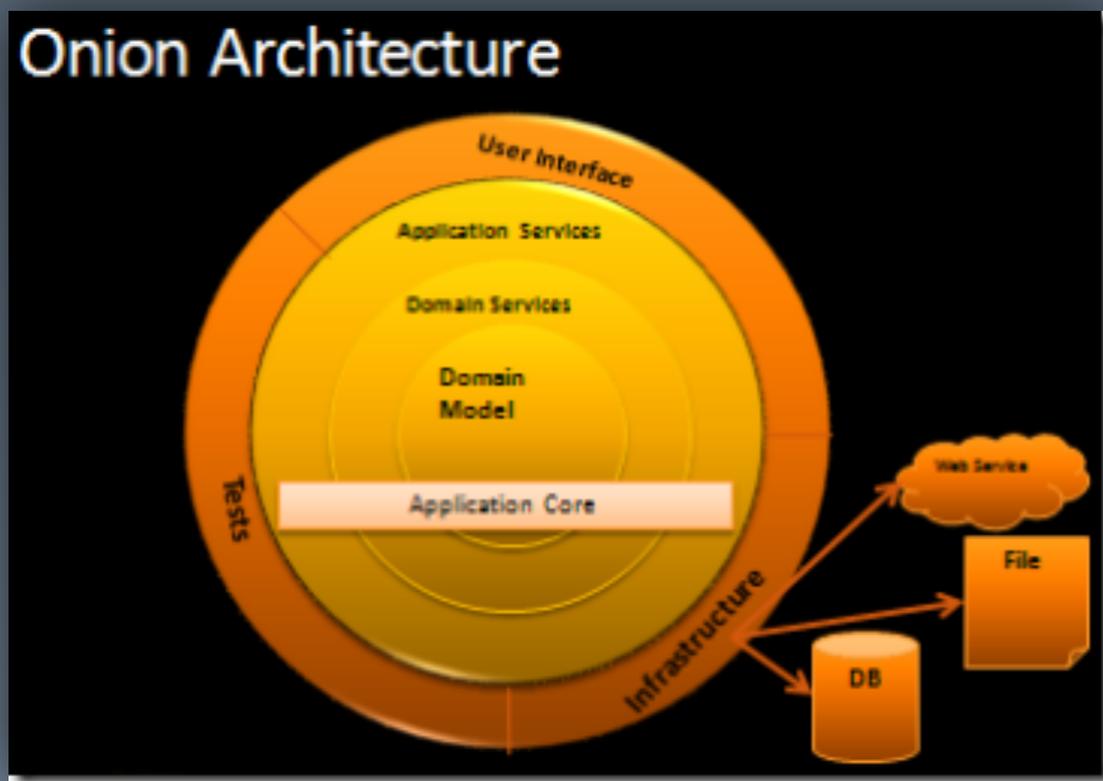
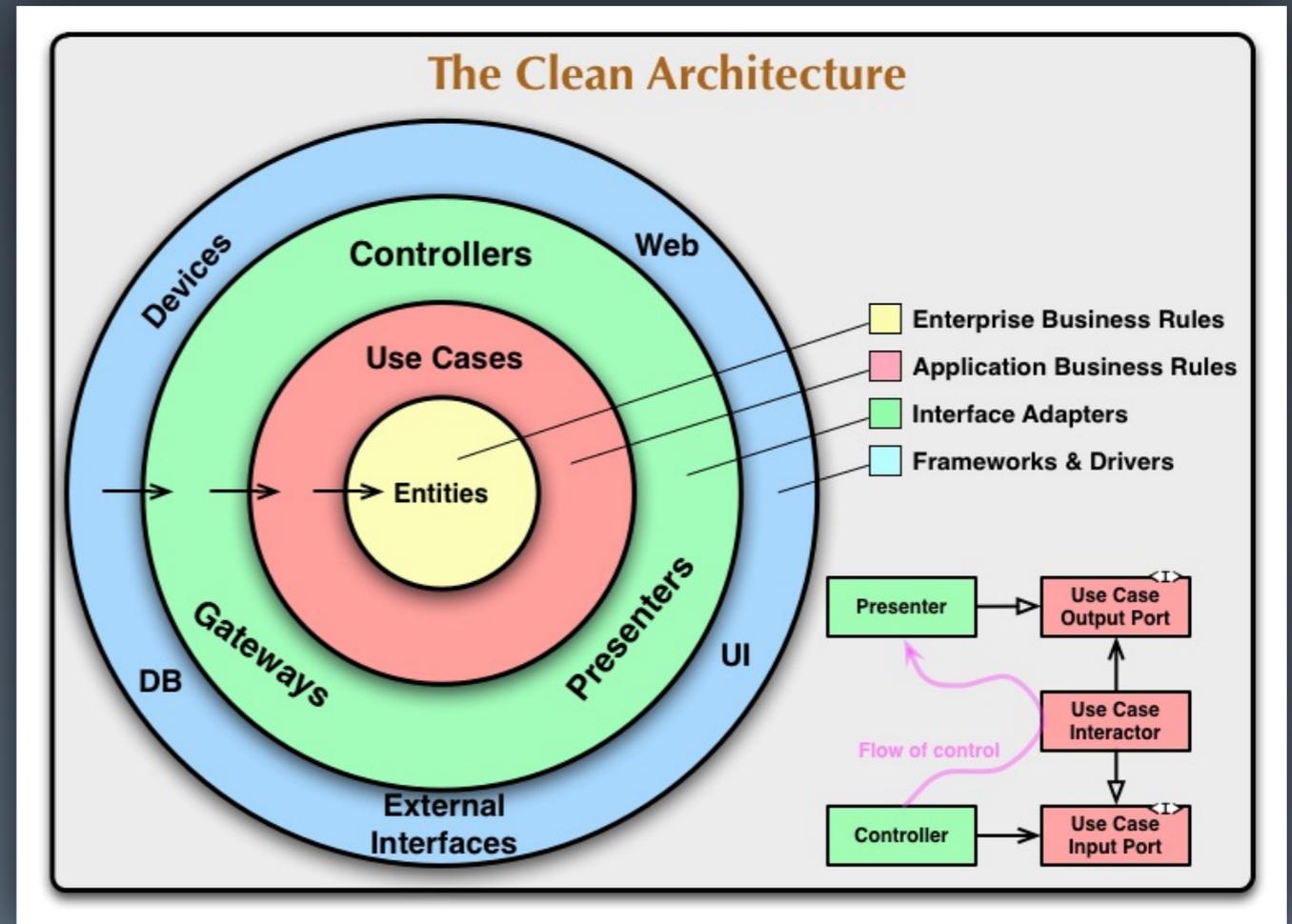
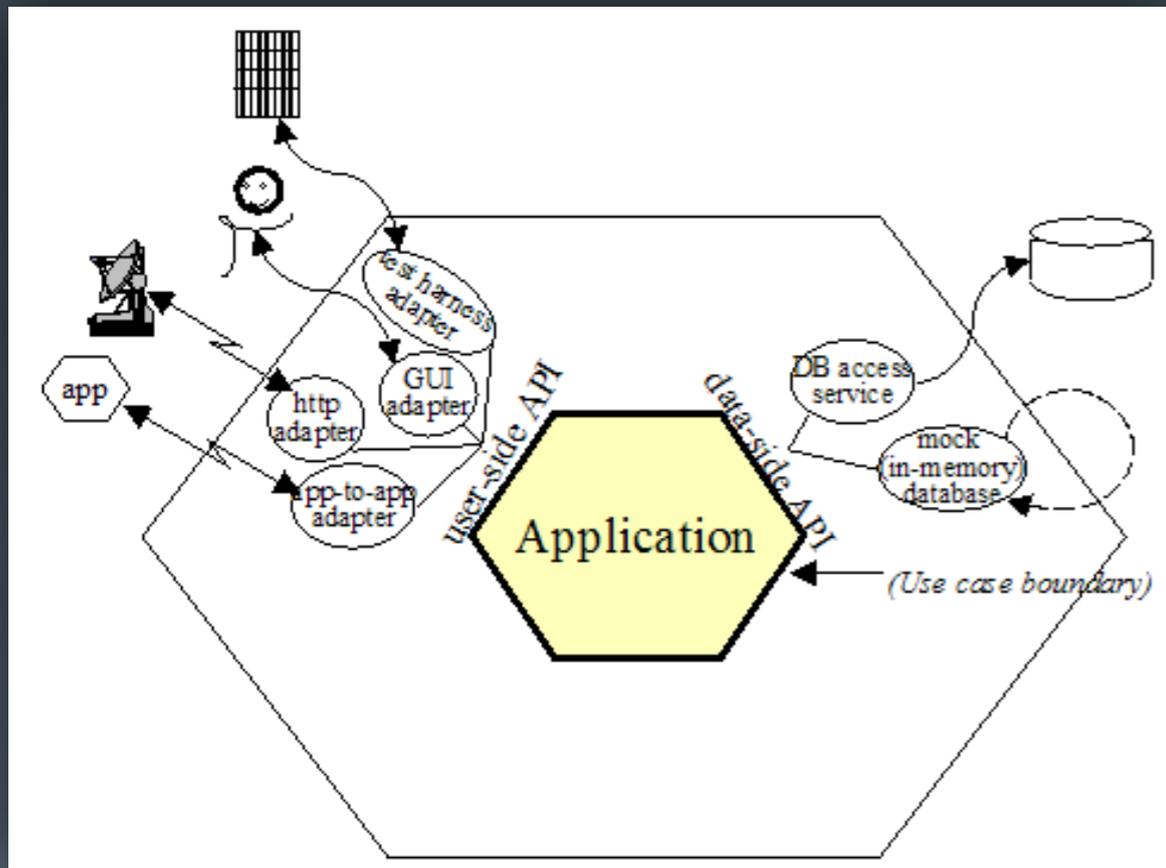


“the solution is simple and can be built with any technology”

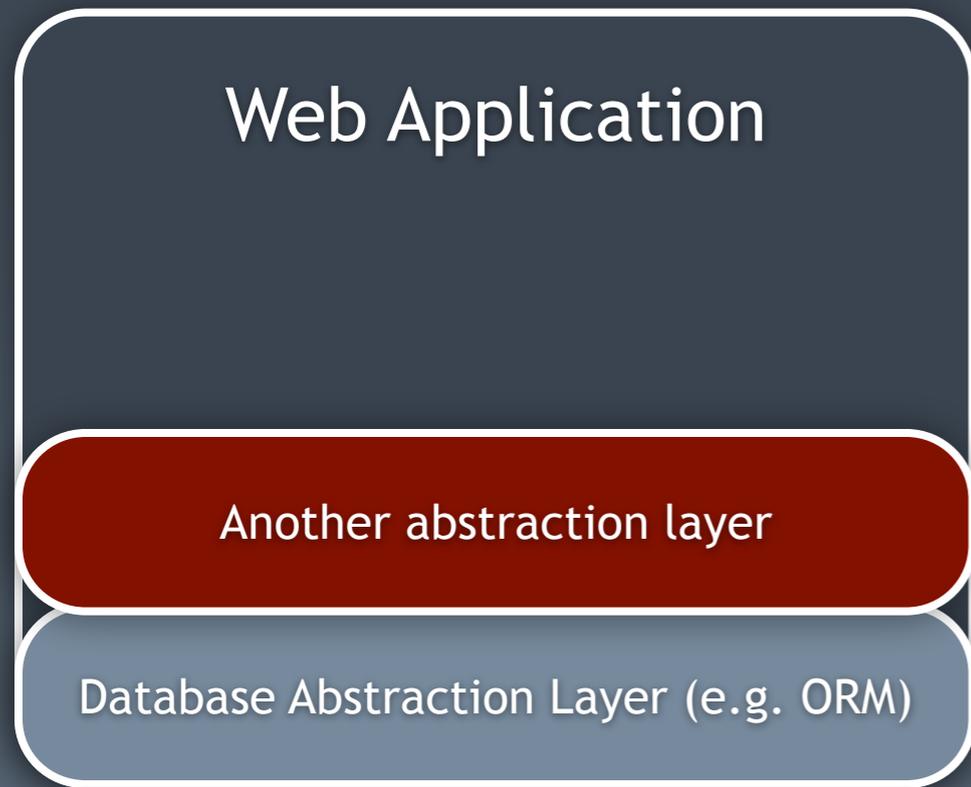
“we don't want to force a solution on developers”

“it's an implementation detail”

“we follow the ‘last responsible moment’ principle”



Hexagons  
and onions



Significant  
decisions  
can be moved but  
rarely eliminated

Technology is

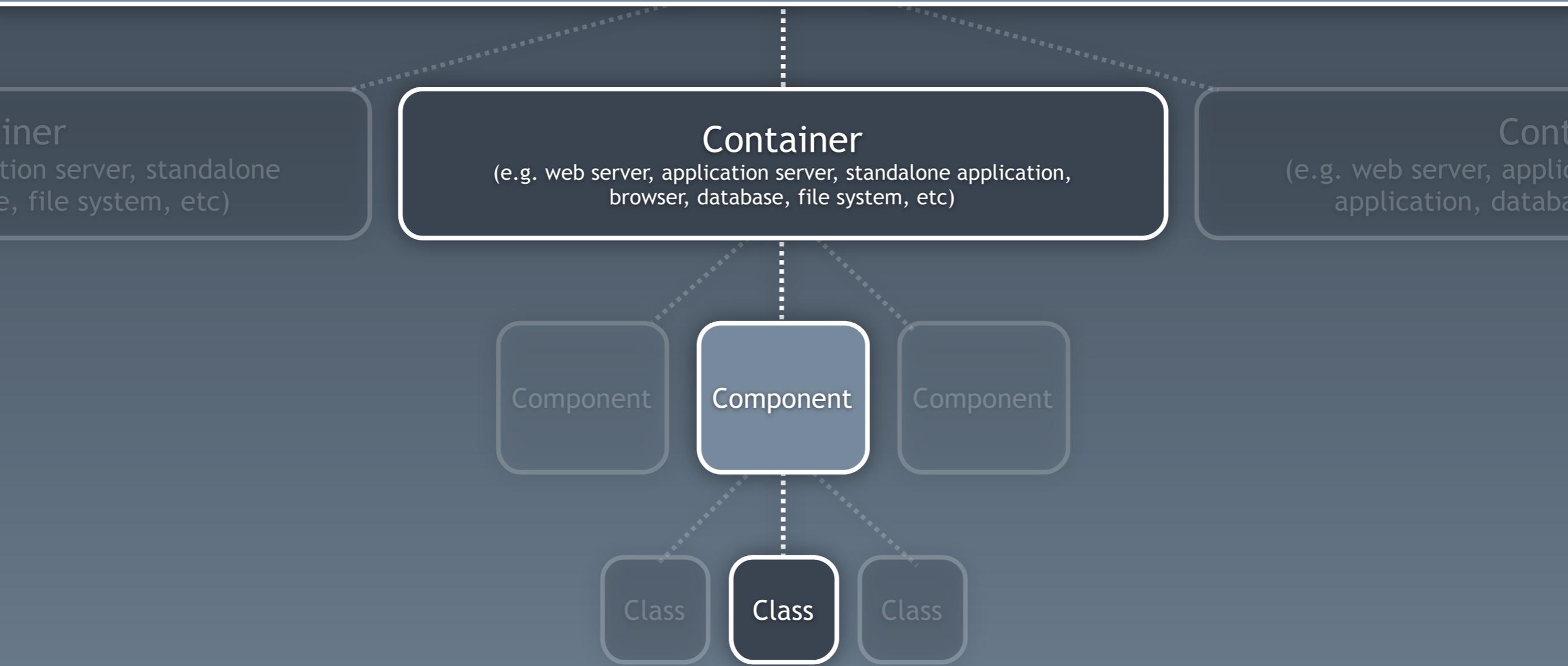
not

an

“implementation detail”

A common set of  
abstractions  
is more important than  
a common notation

# Software System



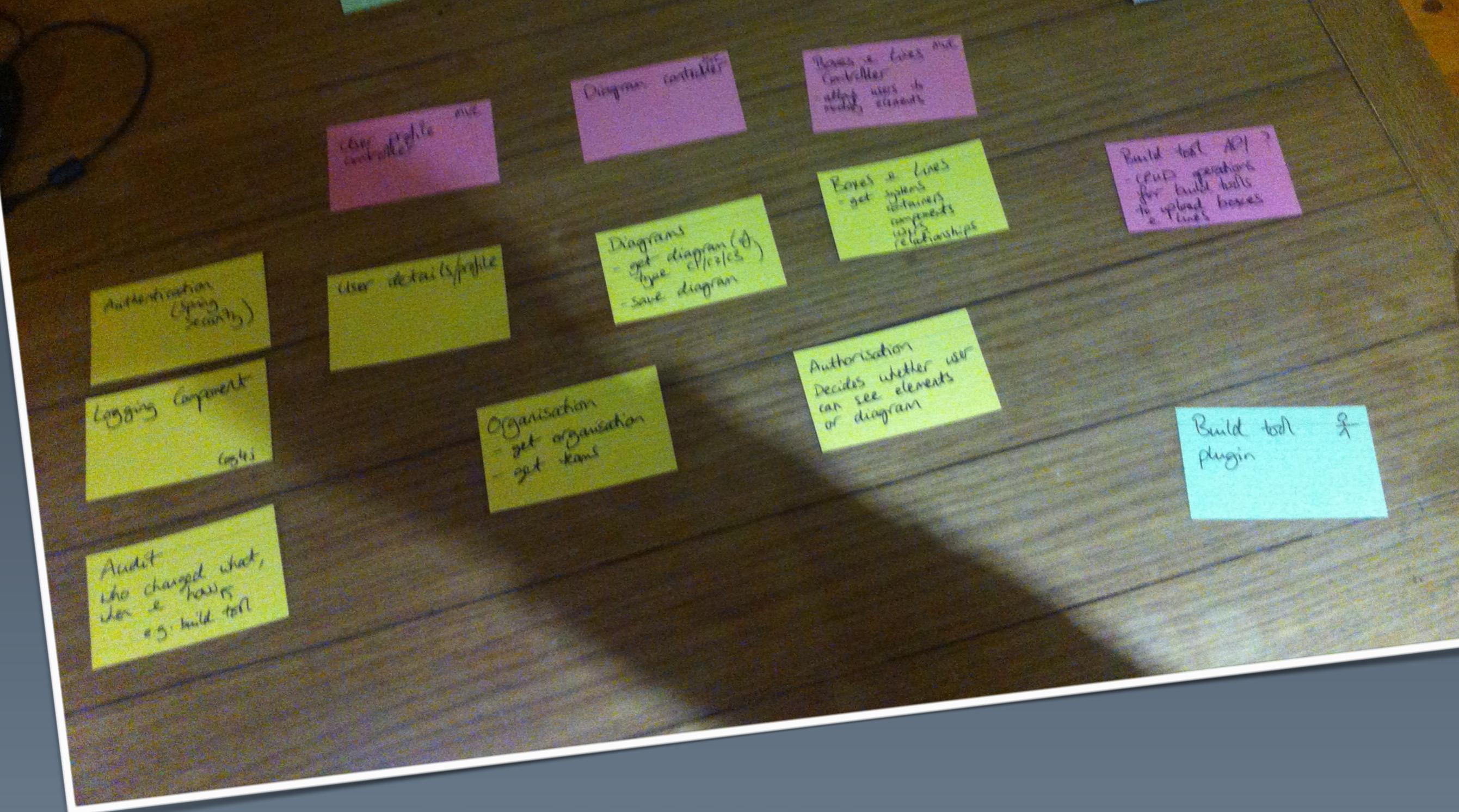
Agree on a simple set of **abstractions** that the whole team can use to communicate

*Components*

~~Classes,~~

Responsibilities,

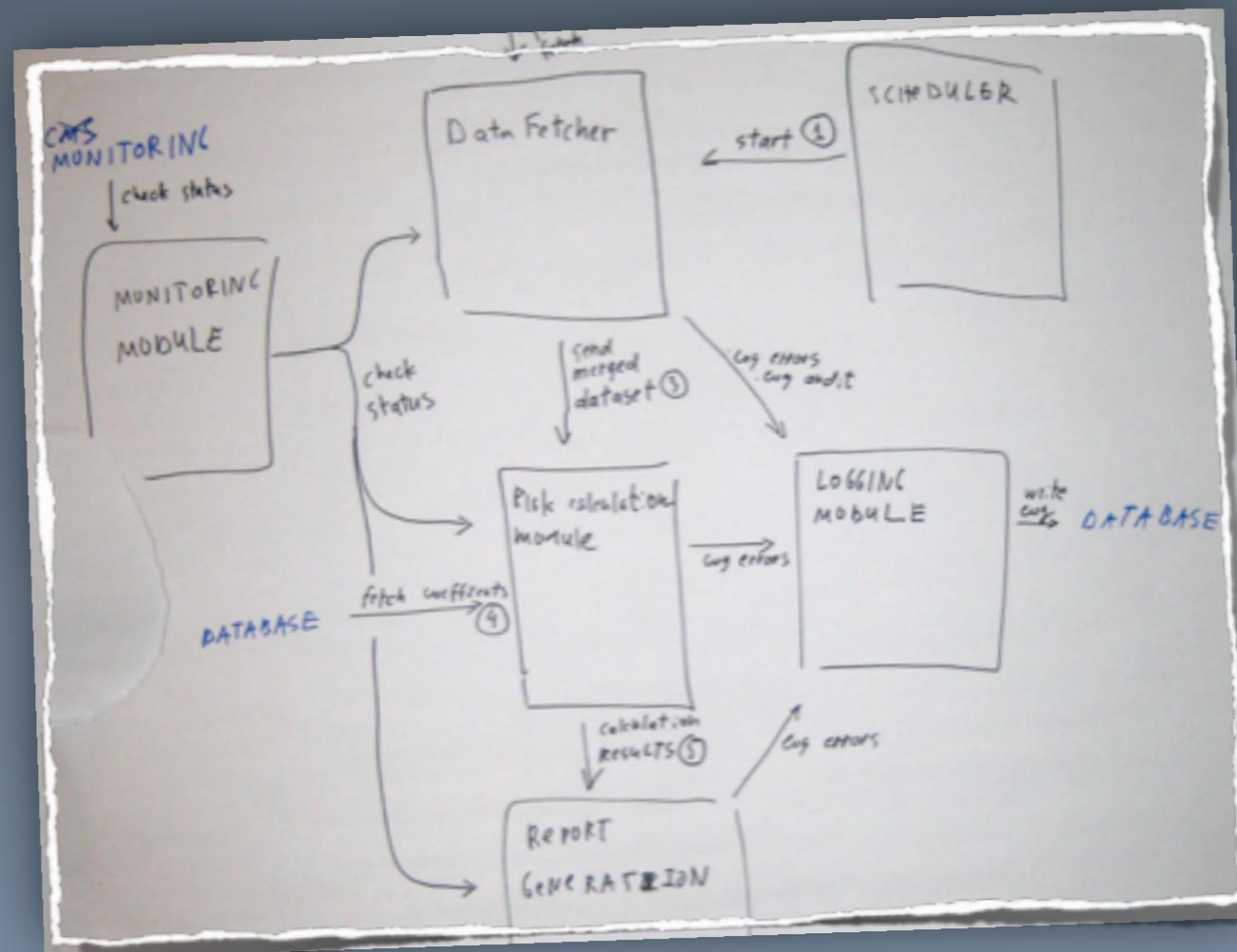
Collaborations



An initial set  
of components

# Abstraction

is about reducing detail rather than creating a different representation



Software  
architecture

vs

code

Does your code reflect the  
**abstractions**  
that you think about?

# Agree upon some principles

If you genuinely don't know what you're building  
(and therefore can't create a component model),  
agree on some principles that you will use to  
structure your software

# Structure

Components,  
technologies,  
principles

**Vision**

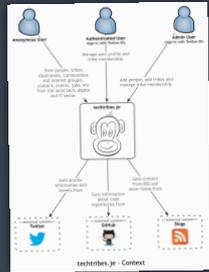
Detailed  
blueprints

VS

*setting a  
direction*

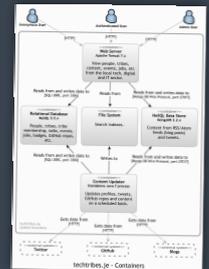


# The C4 model



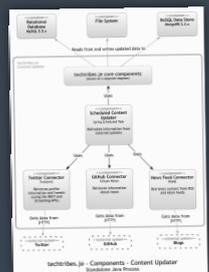
## System Context

The system plus users and system dependencies



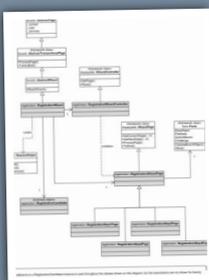
## Containers

The overall shape of the architecture and technology choices



## Components

Logical components and their interactions within a container



## Classes

Component or pattern implementation details

# Software architecture and the C4 model

1 Agree on a simple set of abstractions that the whole team can use to communicate.

A common set of abstractions is more important than a common notation, but do ensure that your notation (shapes, colours, line styles, acronyms, etc) is understandable. Add a key/legend if in doubt.



2 Draw a number of simple diagrams at different levels of abstraction. C4: context, containers, components, classes



## 1. System context diagram

A context diagram can be a useful starting point for diagramming and documenting a software system, allowing you to step back and look at the big picture. Draw a simple block diagram showing your system as a box in the centre, surrounded by its users and the other systems that it interfaces with.

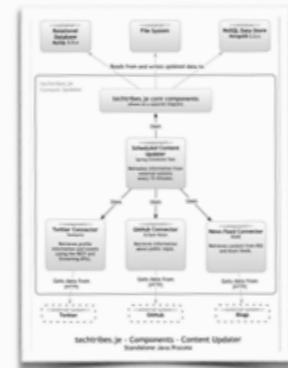
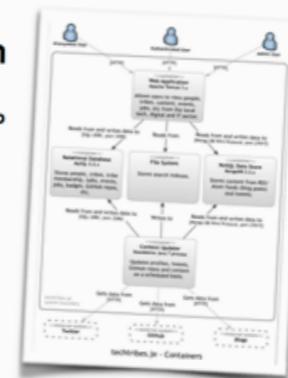
Detail isn't important here as this is your zoomed out view showing a big picture of the system landscape. The focus should be on people (actors, roles, personas, etc) and software systems rather than technologies, protocols and other low-level details. It's the sort of diagram that you could show to non-technical people.

**Naming**  
If naming is one of the hardest things in software development, resist the temptation to have a diagram full of boxes that only contain names!  
Adding a brief statement of responsibilities to containers and components is a simple way to remove ambiguity. It provides a nice "at a glance" view too.

## 2. Container diagram

Once you understand how your system fits in to the overall IT environment with a context diagram, a really useful next step can be to illustrate the high-level technology choices with a containers diagram. By "container" I mean something like a web application, desktop application, mobile app, database, file system, etc. Essentially, what I call a container is anything that can host code or data.

A container diagram shows the high-level shape of the software architecture and how responsibilities are distributed across it. It also shows the major technology choices and how the containers communicate with one another. It's a simple, high-level technology focussed diagram that is useful for software developers and support/operations staff alike.



## 3. Component diagram(s)

Following on from a container diagram showing the high-level technology decisions, I'll then start to zoom in and decompose each container further. However you decompose your system is up to you, but I tend to identify the major logical components and their interactions. This is about partitioning the functionality implemented by a software system into a number of distinct components, services, subsystems, layers, workflows, etc.

The components diagram shows how a container is divided into components, what each of those components are, their responsibilities and the technology/implementation details.

How would you code it?  
Ask yourself this question if you can't figure out how to draw something.

## 4. Class diagram(s)

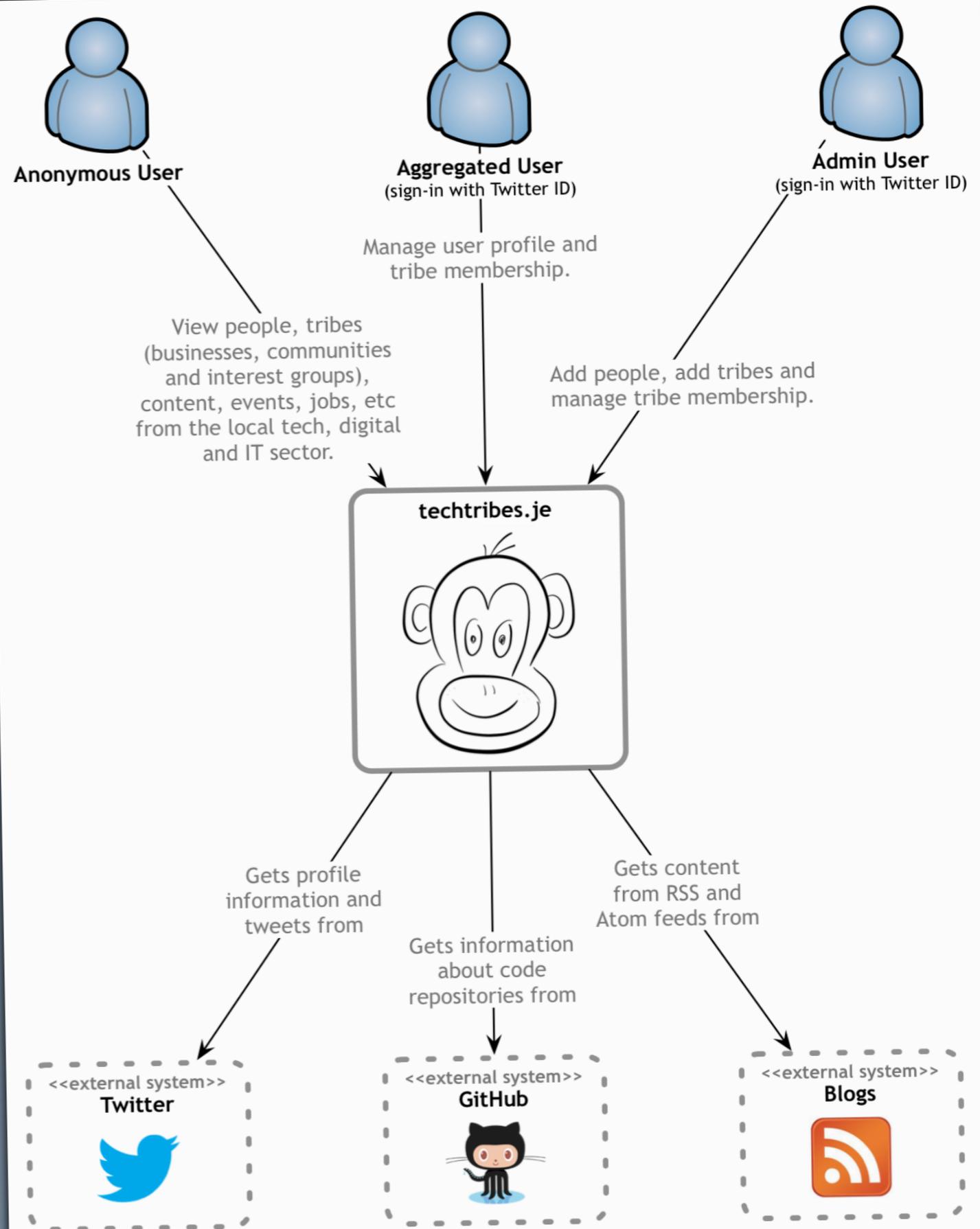
This is optional, but I sometimes draw one or more UML class diagrams if I want to illustrate specific component implementation details.



More information about software architecture and the C4 model can be found in "Software Architecture for Developers", available as an ebook from [leanpub.com](http://leanpub.com)

# Context

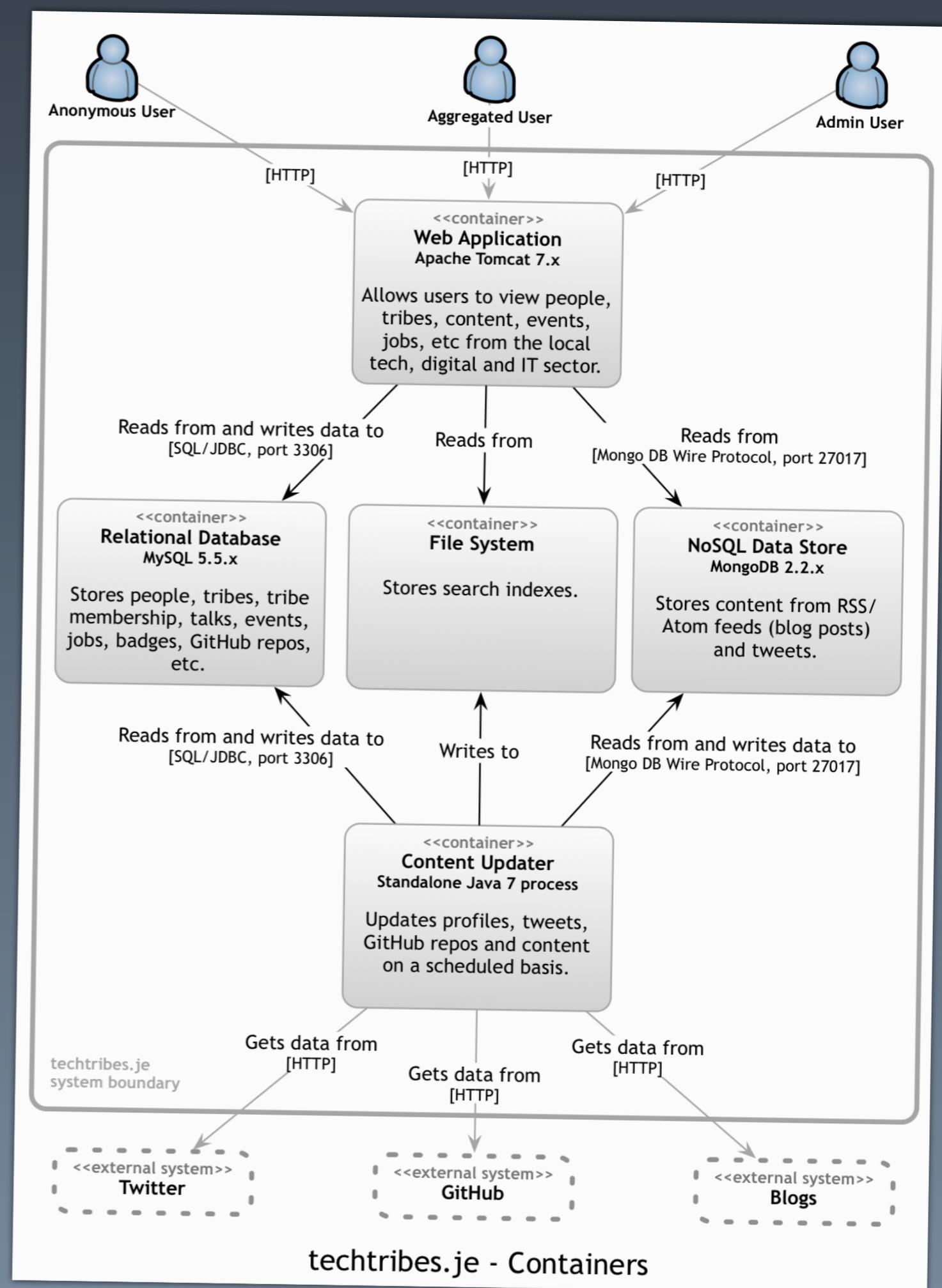
- What are we building?
- Who is using it?  
(users, actors, roles, personas, etc)
- How does it fit into the existing IT environment?  
(systems, services, etc)



techtribes.je - Context

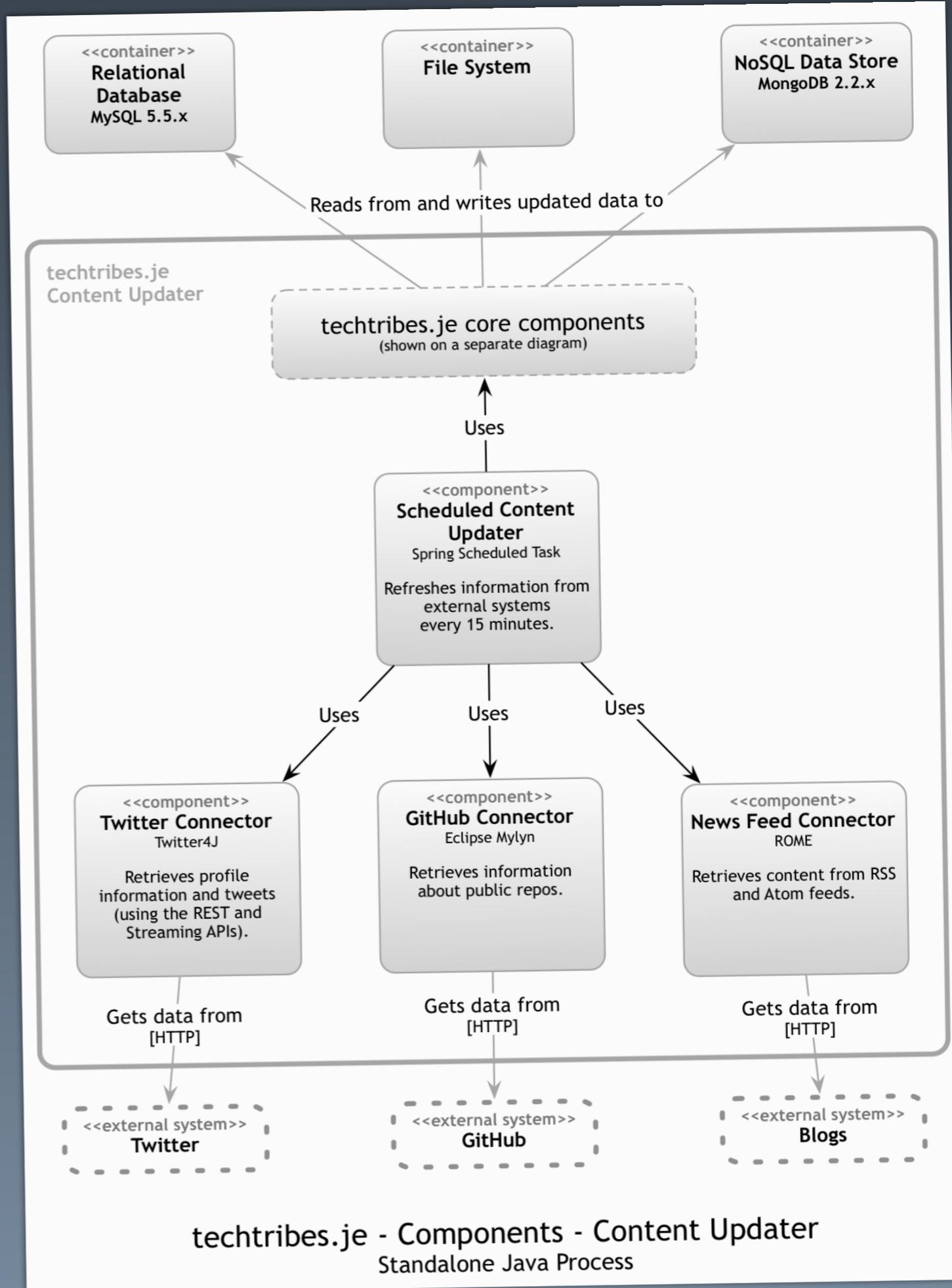
# Containers

- What are the high-level technology decisions? (including responsibilities)
- How do containers communicate with one another?
- As a developer, where do I need to write code?



# Components

- What components/ services is the container made up of?
- Are the technology choices and responsibilities clear?





The conversations



change



*Sketches*

*will* become  
out of date

Software  
architecture  
as  
code

```
/**
 * This is a C4 representation of the Spring PetClinic sample app (https://github.com/spring-projects/spring-petclinic/).
 */
public class SpringPetClinic {

    public static void main(String[] args) throws Exception {
        Model model = new Model("Spring PetClinic", "This is a C4 representation of the Spring PetClinic sample app (https://github.com/spring-projects/spring-petclinic/).");

        // create the basic model (the stuff we can't get from the code)
        SoftwareSystem springPetClinic = model.addSoftwareSystem(Location.Internal, "Spring PetClinic", "");
        Person user = model.addPerson(Location.External, "User", "");
        user.uses(springPetClinic, "Uses");

        Container webApplication = springPetClinic.addContainer("Web Application", "", "Apache Tomcat 7.x");
        Container relationalDatabase = springPetClinic.addContainer("Relational Database", "", "HSQLDB");
        user.uses(webApplication, "Uses");
        webApplication.uses(relationalDatabase, "Reads from and writes to");

        // and now automatically find all Spring @Controller, @Component, @Service and @Repository components
        ComponentFinder componentFinder = new ComponentFinder(webApplication, "org.springframework.samples.petclinic",
            new SpringComponentFinderStrategy());
        componentFinder.findComponents();

        // connect the user to all of the Spring MVC controllers
        webApplication.getComponents().stream().filter(c -> c.getTechnology().equals("Spring Controller")).forEach(c -> user.uses(c, "Uses"));

        // connect all of the repository components to the relational database
        webApplication.getComponents().stream().filter(c -> c.getTechnology().equals("Spring Repository")).forEach(c -> c.uses(relationalDatabase, "Reads from and writes to"));

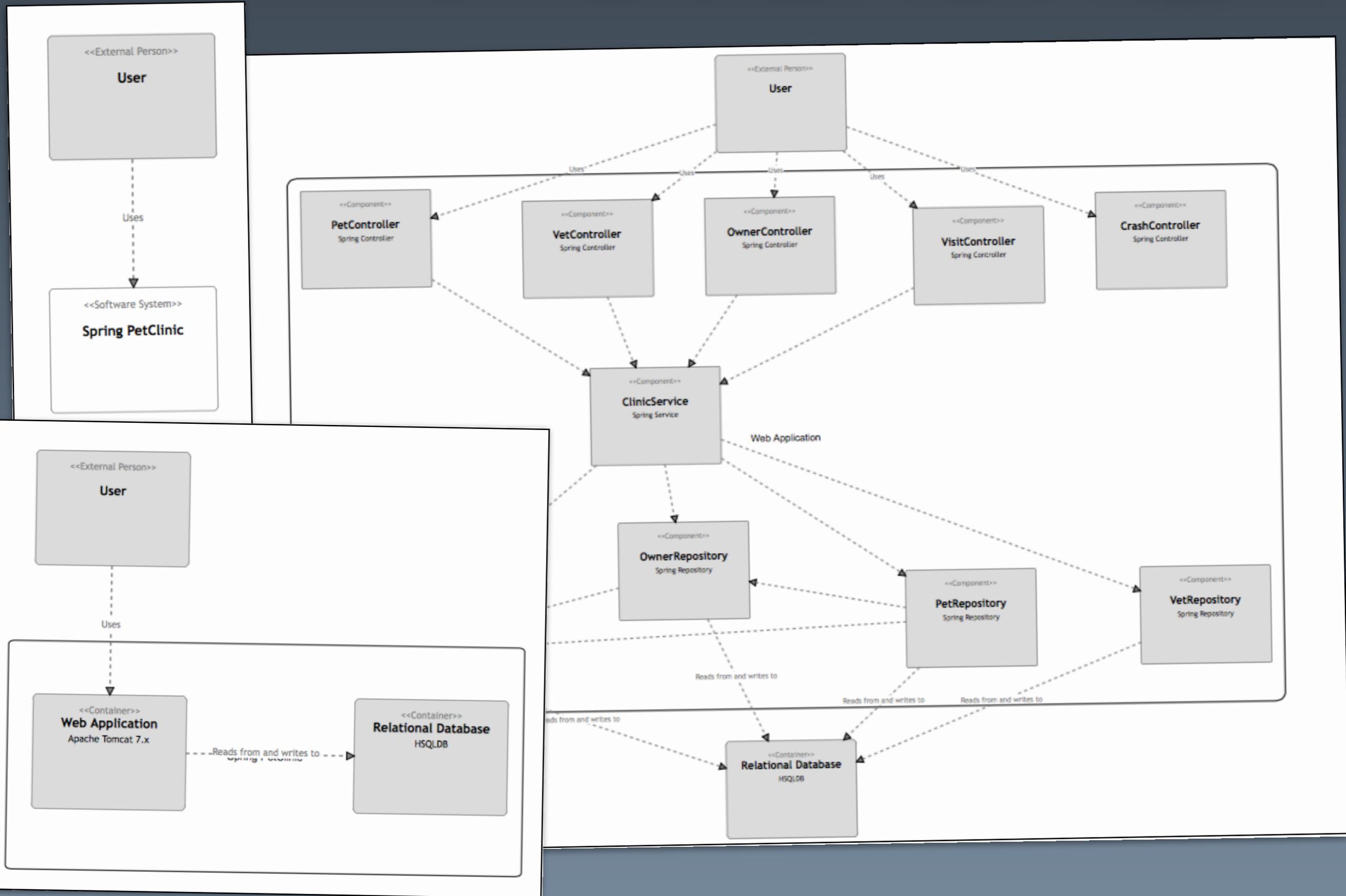
        // finally create some views
        SystemContextView contextView = model.createContextView(springPetClinic);
        contextView.addAllSoftwareSystems();
        contextView.addAllPeople();

        ContainerView containerView = model.createContainerView(springPetClinic);
        containerView.addAllPeople();
        containerView.addAllSoftwareSystems();
        containerView.addAllContainers();

        ComponentView componentView = model.createComponentView(springPetClinic, webApplication);
        componentView.addAllComponents();
        componentView.addAllPeople();
        componentView.add(relationalDatabase);

        System.out.println(JsonUtils.toJson(model, true));
    }
}
```

# Software architecture model as code -> JSON -> diagrams



# structurizr.com

www.structurizr.com

Structurizr

## Structurizr and "software architecture as code"

Structurizr provides a way to easily and effectively communicate the software architecture of your software systems, based upon the "C4" approach in Simon Brown's [Software Architecture for Developers](#) book. See the following blog posts for more information about the concept behind this:

- An architecturally-evident coding style
- Software architecture as code
- Diagramming Spring MVC webapps
- Identifying Architectural Elements in Current Systems
- One view or many?

A Java library to create a JSON model can be found on GitHub, as can Mike Minutillo's high-level DSL for creating a C4 model in .NET called [ArchitectureScript](#).



### Context diagram

A context diagram can be a useful starting point for software system, allowing you to step back and look at the system as a whole block diagram showing your system as a box in the context of the other systems that it interfaces with. Detail isn't important here as this is your zoomed out view.

Structurizr - Try it

www.structurizr.com/tryit

```
{ "people": [ { "id": 4, "name": "Administration User", "description": "A system administration user.", "location": "External", "relationships": [ { "sourceId": 4, "dest": "techtribes" } ] } ] }
```

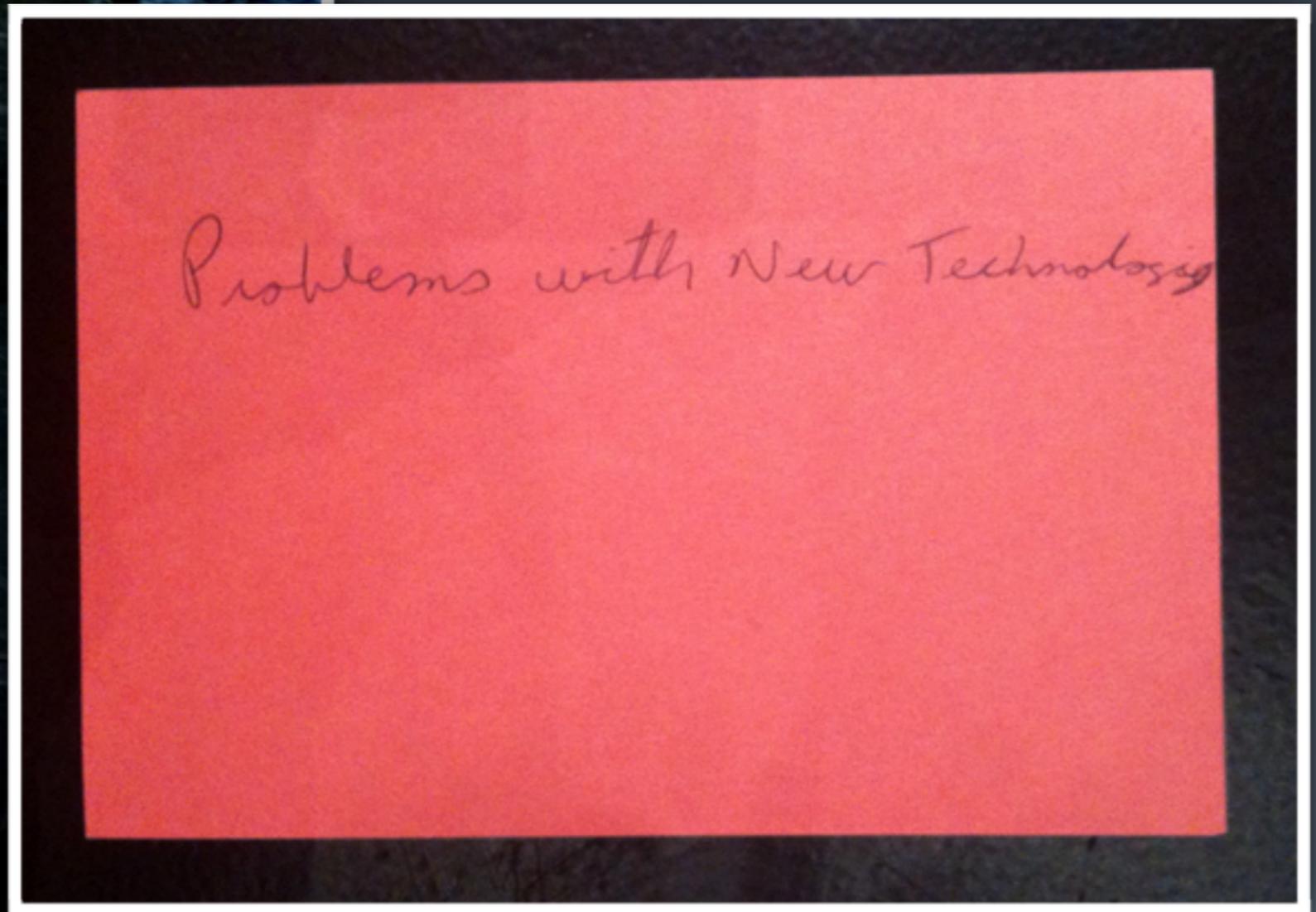
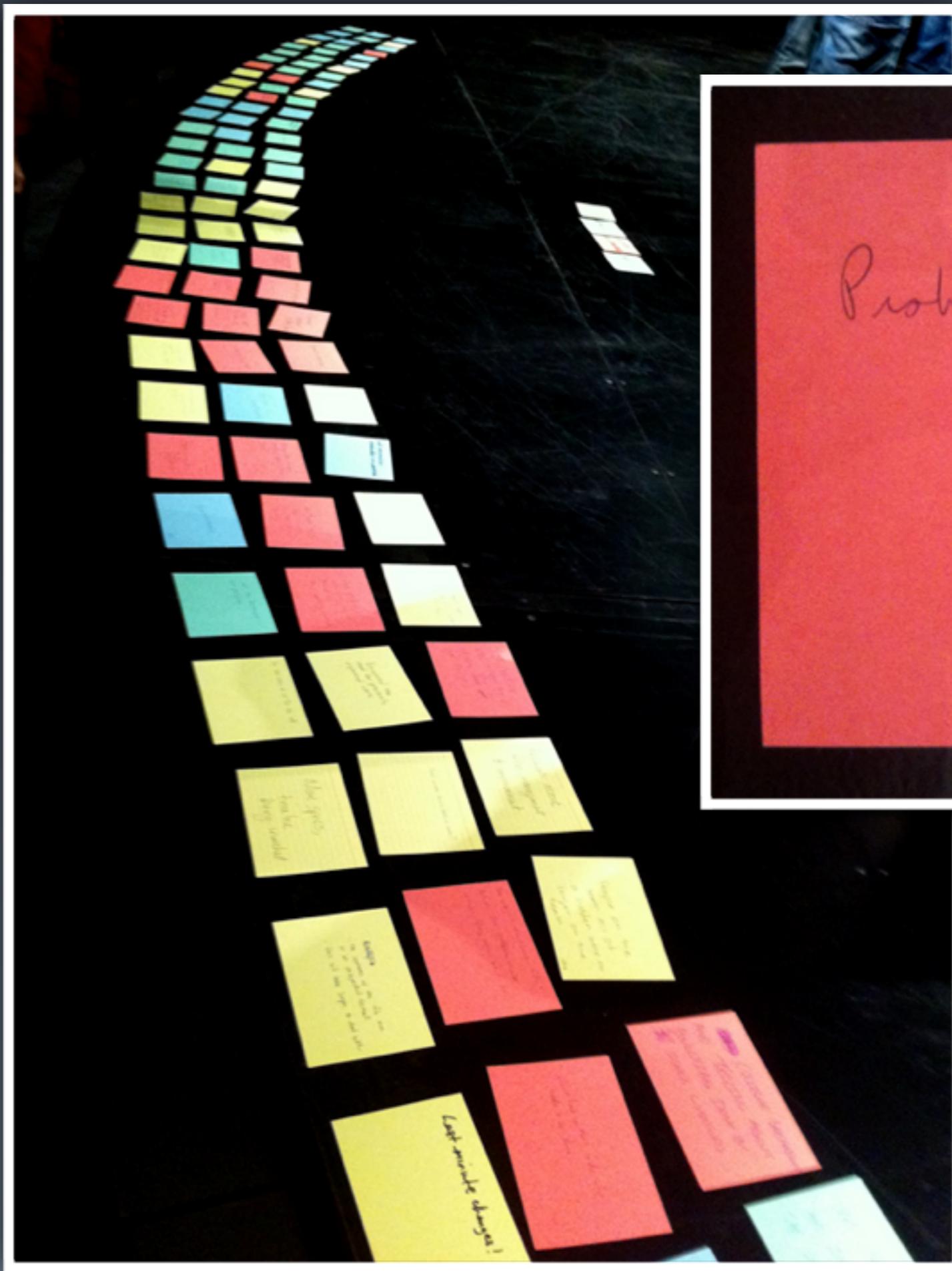
techtribes - System Context

A4 - portrait | Fit width | Fit height | Full size | Zoom In 86.85% | Zoom Out | Export

```
graph TD; subgraph External; direction TB; A[<<External Person>> Anonymous User  
Anybody on the web.]; B[<<External Person>> Aggregated User  
A user or business with content that is aggregated into the website.]; C[<<External Person>> Administration User  
A system administration user.]; end; A -.->|View people, tribes (businesses, communities and interest groups), content, events, jobs, etc from the local tech, digital and IT sector.| S; B -.->|Manage user profile and tribe membership.| S; C -.->|Add people, add tribes and manage tribe membership.| S;
```



**Risks**



An example timeline from  
“Beyond Retrospectives”  
by Linda Rising

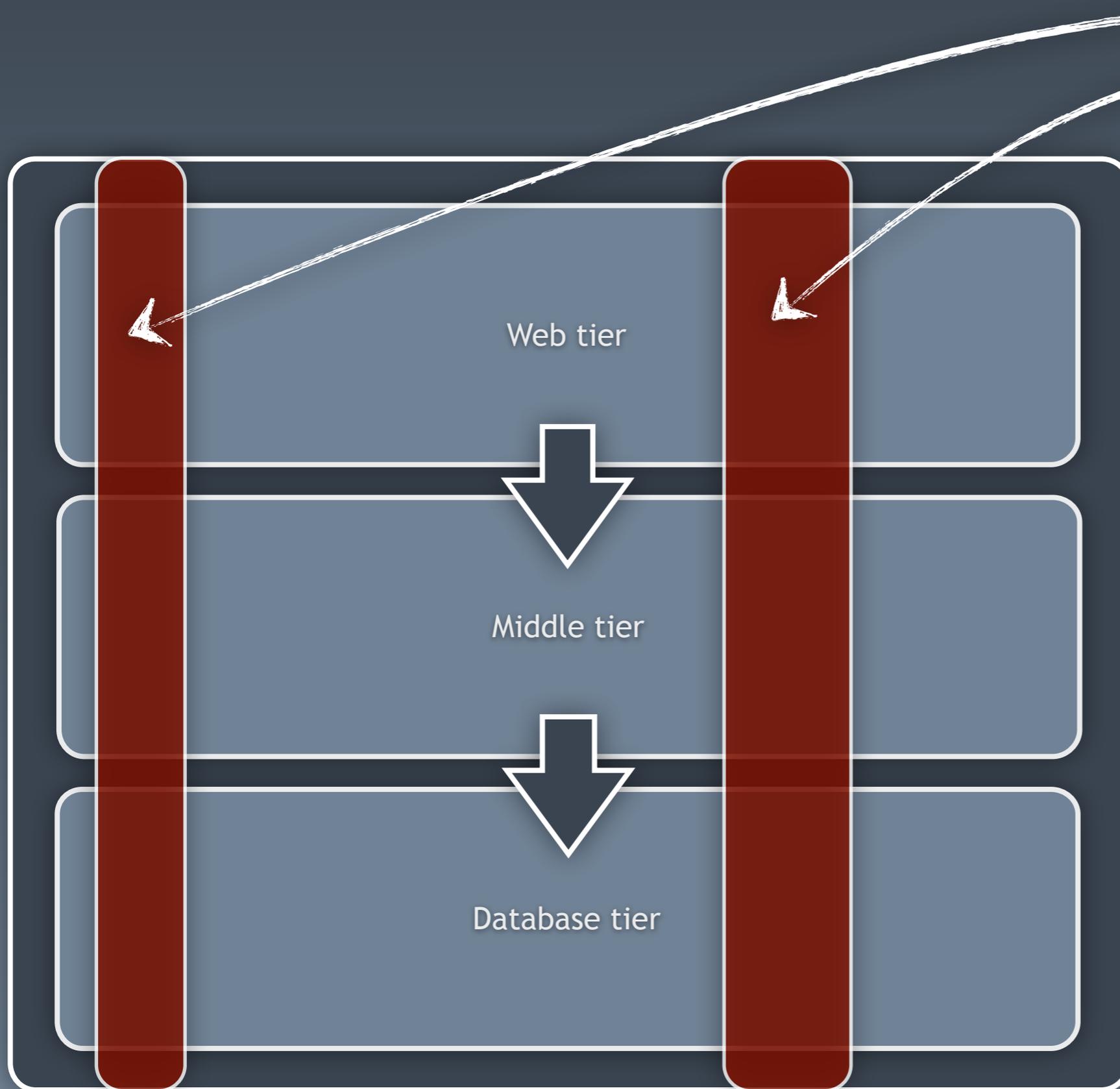
#gotocon Aarhus 2011

Base your architecture on requirements, travel light and prove your architecture with concrete experiments.



Scott Ambler

<http://www.agilemodeling.com/essays/agileArchitecture.htm>



*Concrete  
experiments  
(prototype, proof  
of concept or  
production code)*

# What is architecturally *significant?*

Costly to  
change

Complex

New

You need to

identify and mitigate

your highest priority

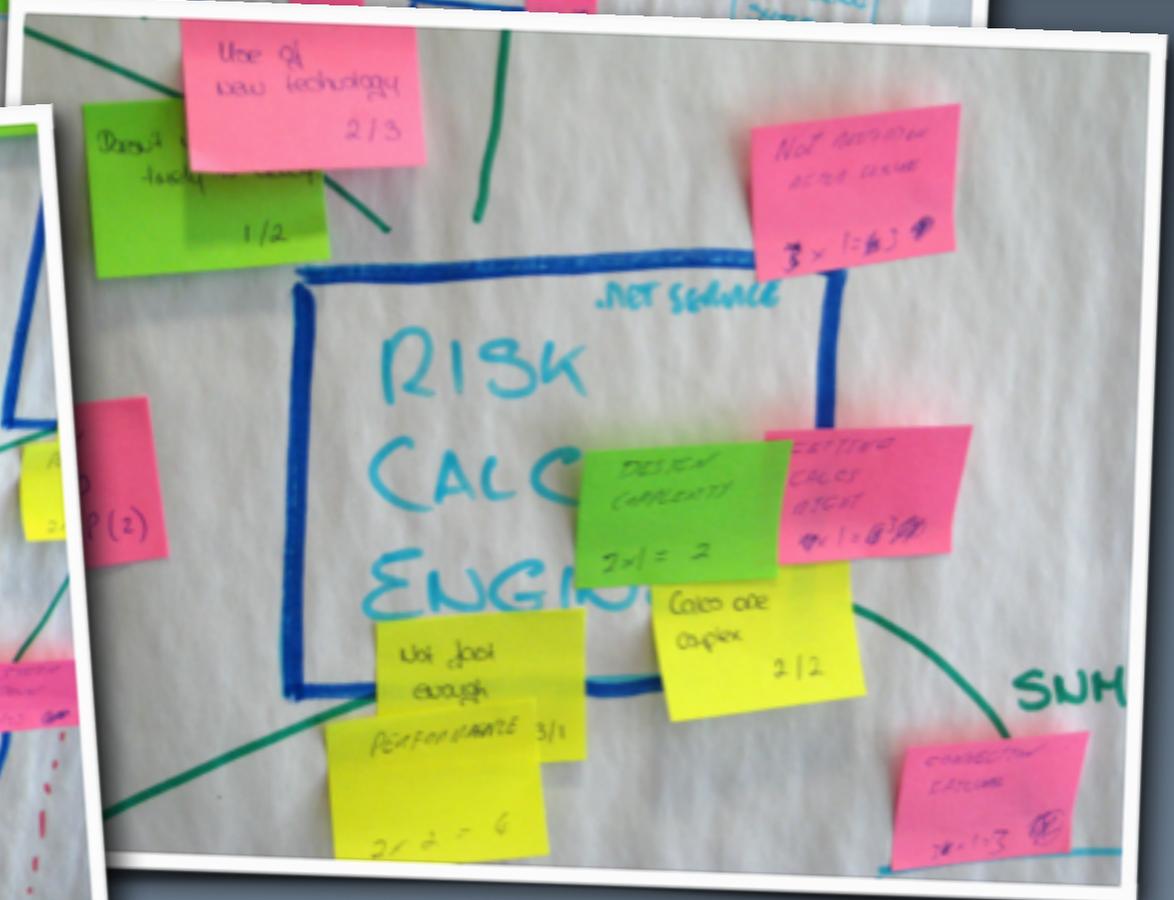
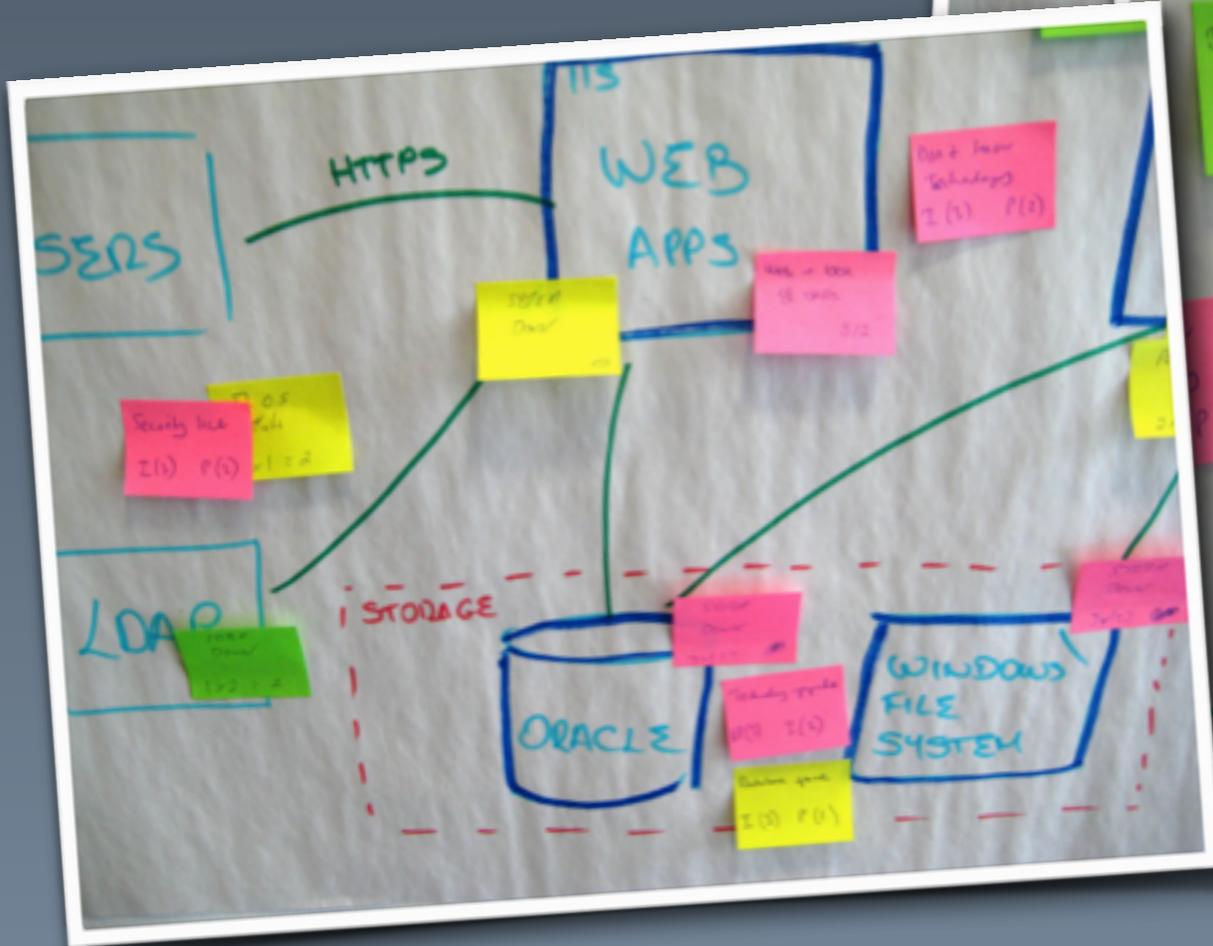
risks

Security holes/breaches, data loss, network outages, server outages, poor performance, poor scalability, deployment complexity, lack of skills, unproven technology, external interfaces changing, users doing things they shouldn't...

Like estimates,  
risks are  
subjective



# Risk-storming



A collaborative and visual technique for identifying risk

# You still need to deal with the risks

(mitigation strategies include hiring people,  
undertaking proof of concept  
and changing your architecture)

Does your architecture

work?

(write code and test early if needed)

For **structurizr.com**

Rendering a dynamic diagram in JavaScript

Exporting that diagram to PNG

Rackspace vs Pivotal Web Services

You can still  
get it wrong  
though!

In summary...

# Structure

Understand the significant structural elements and how they fit together, based upon the architectural drivers.

---

Design and decomposition down to containers and components.

# Vision

Create and communicate a vision for the team to work with.

---

Context, container and component diagrams.

# Risks

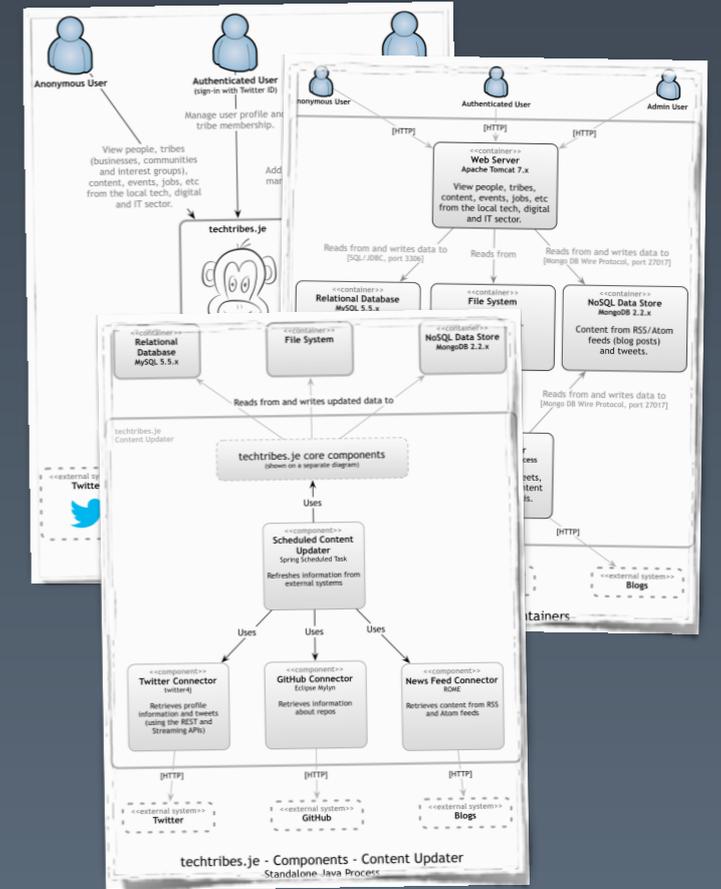
Identify and mitigate the highest priority risks.

---

Risk-storming and concrete experiments.

**Just enough** up front design  
to create **firm foundations**  
for the software **product** and its **delivery**

# Requirements



## Context, Containers and Components

# How long?

# Firm foundations

Create a *sufficient starting point*  
and *set a direction*,  
in a *minimal amount of time*,  
to *stack the odds of success*  
*in your favour*



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[@simonbrown](https://twitter.com/simonbrown) on Twitter